West Midlands Ambulance Service



July2016

Notice to all Emergency Service staff

Re: Recent agreement to accept the new Banding Agreement arrangements

Staff will be aware that the ballot regarding the Banding Agreement was positively accepted and this has been communicated through the Special Bulletin published recently.

Staff Side colleagues have been talking with us this week about the implementation of the new agreement, understanding they are keen to ensure staff starting benefiting from these changes as soon as possible. Given the agreement was reached so close to a month start, the following has been agreed:

- a) The HR and Payroll Team will work closely to implement the pay benefits of the banding agreement from July 1.
- b) An agreement has been reached around the detailed EOC protocol which will operate the new improved End of Shift (EOS) protocol. These new arrangements will commence on Monday 11 July (day shift resources). The detail of that protocol is attached for information. These changes are expected to reduce the number of cases crews will be exposed to in the End of Shift period by around 21%.
- c) The Trust has ordered the coolbags for staff to keep their food in. It is expected that these will take no longer than 2weeks to arrive in the meantime, no changes to the current mealbreak arrangements will be implemented.
- d) Once the coolbags have been delivered to the Hubs and reporting CAS sites, then the new mealbreak arrangements will be fully implemented.

The above has been agreed as a pragmatic approach to the recent agreement being implemented swiftly, but also ensuring that full detail of the EOC protocols could be worked through and agreed in-line with the ARP working arrangements. We understood staff would be keen to see these changes implemented properly, and we needed to ensure finer details had been worked through fully.

We are grateful to the Senior Staffside colleagues who have been patient whilst the EOS and Mealbreak protocols have been detailed ready for EOC to operate.

If staff have any further questions relating to the above information, then please contact either your local manager or union representative.

Yours sincerely

Craig Cooke Emergency Services Director





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Revised End of Shift Tasking of Resources Standard Operating Procedure (SOP) to account for Ambulance Response Programme (ARP).

Introduction

It is accepted that with the migration to the HUB and spoke model the number of occasions where an operational resource incurs incidental overtime as a result of incidental shift over run is on the increase.

It is also acknowledged that some incidental overtime will be inevitable due to the nature of the job but the Trust is required to do more to reduce the occasions that operational clinicians incur incidental overtime taking their shift length over their finish time.

In an effort to reduce the occasions where incident overtime occurs the following approach will be adopted when tasking of resources in the last hour of their shift.

This SOP is an interim arrangement to account for ARP whilst the pilot is on-going.

Principles

The following principles apply to operational resources that are still available before their end of shift time.

- If a resource is the nearest resource to a confirmed Red or a potential Red (one
 where it has been identified through usage of the Nature of Call process (NoC))
 call then they will be tasked to the incident regardless of finishing time. In an
 attempt to minimise the task time post end of shift every effort will be made to
 back up this crew immediately if demand and available resources allow.
- With the exception of calls identified as possible Red incidents (as above) no
 resource will be allocated to a case on pre-alert in the last 30 minutes of shift,
 this includes pending red incidents (with the exception of pending red patients).
- If a resource is showing as the nearest to a confirmed (Coded) Acute Amber (Chest Pains, Stroke/CVA, Major Blood Loss, Unconscious, Breathing Problem) call then they will be tasked to the incident regardless of finish time unless there



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is an alternative suitable resource that is off duty later than the closest resource and is able to reach the patient in under 19 minutes or there are staff who should be booked on duty imminently (i.e. a crew are past their start of shift time and have not yet booked on duty) who are in close proximity to the Acute Amber incident. In an attempt to minimise the task time post end of shift every effort will be made to back up this crew immediately if demand and available resources allow.

- If a red back-up request is received from a clinician on scene of an incident, and the tasking of the closest resource will mean that their end of shift is delayed, the clinician on scene should be consulted to confirm the patient's condition will be compromised if this resource is not deployed, or if a delay in transporting the patient occurs.
- No resource will be allocated to an amber call, with the exception of the acute ambers, in the last 30 minutes of shift.
- Amber calls (with the exception of the acute amber) will only be allocated to resources in their own Division in the last 60 minutes of shift.
- Resources will not be allocated to a Green call within the last 60 minutes of their shift.
- Crews may be asked if they are willing to respond to an urgent case in the last 60 minutes of their shift. The crew however are entitled to decline this request. A crew willing to undertake an urgent case within the last 60 minutes of shift will not be tasked to any further calls once cleared from the urgent case, even if they still have time remaining before end of shift and will be taken off the cad at the point of clearing at the hospital.
- If resources are on scene at an incident that will mean that their finish time will over run, Dispatch must review the oncoming crews and task them to the incident to allow the off going resource to finish. This does not mean that there can be a delay on scene where any failure to transport to hospital in a timely manner will have a detrimental effect on the patient.
- Resources out at standby at any post other than their place of signing on will be permitted to return to their reporting post/ HUB in the last hour of their shift.
 Vehicles clearing at hospital or on scene in the last hour of their shift will be returned to their base/ hub unless allocated to another call in line with the



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principles above. EOC must be informed by the clinician when they are returning to their reporting post within the last hour of shift.

In the event of an on-going or newly declared Major Incident Standby or a Major incident the above principles will not apply and resources will be tasked in accordance with the major incident plan as required.

These principles will not supersede existing team arrangements whereby during shift change over the oncoming staff will respond to incidents for the crew at the end of their shift. However, in line with this agreement the EOC will endeavour to respond an available resource that is already on duty or coming on duty, thus allowing a shift handover to take place.

The principles and rules around this SOP must be adhered to at all times. Any issues raised as a result of failing to follow these rules will be investigated fully.